

matters should be addressed in specific cases and lack uniformity justifying an advance rule limit.

**New Rule on Bills and Call Centers:** Mr. Forner's proposed new Rule 7 would add unnecessary new reporting requirements regarding use of utility billing and call centers. The statute already requires, directly, that costs be proportionately allocated between the utility and the VAPS. MCL 460.10ee(8). Annual, not semi-annual, reporting on cost allocation is directed by the statute. MCL 460.10ee(6)(c). Mr. Forner's proposal here is redundant and changes the statutory reporting schedule.

**Market Information and Other Proposals:** In several proposed changes in Part 5 rules, Mr. Forner seeks annual or advance disclosure of VAPS offering zip code areas, size of market, competitors and financial projections. Advance knowledge of much of this will not exist for a new VAPS offering. Markets might not be determined by zip codes. Identity and number of all competitors in a market area might not be known in advance. These matters are likely to vary case-by-case and are more appropriately determined in specific proceedings initiated due to claimed violation of the code of conduct.

Dated: July 28, 2017

DTE Electric Company  
DTE Gas Company  
Consumer Energy Company  
Michigan Electric and Gas Association

# Detroit Thermal

At the end of the day, the Detroit Thermal plant is a complex of pipes and machinery, with a large cooling tower in the background.

The plant is a major source of energy for the city of Detroit.

It is a

major source of energy for the city of Detroit.

It is a

ARTHUR J. LeVASSEUR  
MATTHEW M. PECK  
TROY C. OTTO

SIDNEY M. BERMAN\*  
\* Of Counsel

## FISCHER, FRANKLIN & FORD

Attorneys and Counsellors  
GUARDIAN BUILDING, SUITE 3500  
500 GRISWOLD STREET  
DETROIT, MICHIGAN 48226-3808

Telephone (313) 962-5210  
Facsimile (313) 962-4559

HARVEY A. FISCHER  
(1900-1977)  
LEO I. FRANKLIN  
(1904-1980)  
RICHARD C. FORD  
(1903-1985)

July 28, 2017

VIA EMAIL ONLY  
Slaughterd@michigan.gov

Mr. Derrell Slaughter  
Michigan Public Service Commission  
Commission Analyst, Commission Office  
7109 West Saginaw Highway  
Lansing, MI 48917

RE: **MPSC Code of Conduct Draft Rules**

Dear Mr. Slaughter:

Attached is Detroit Thermal, LLC's Response to the Initial Comments on the MPSC's Proposed Code of Conduct Rules.

If you have any questions, please do not hesitate to call.

Sincerely,

Matthew M. Peck

MMP:dmm

Enclosure

**DETROIT THERMAL, LLC'S RESPONSE TO THE INITIAL COMMENTS  
REGARDING THE MICHIGAN  
PUBLIC SERVICE COMMISSION'S PROPOSED CODE OF CONDUCT RULES**

The Michigan Legislature via MCL 460.10ee directed the Michigan Public Service Commission ("MPSC" or "Commission") to establish a Code of Conduct that applies to all regulated utilities to prevent cross-subsidization, preferential treatment and information sharing between a utility's regulated and unregulated services. The Commission Staff ("Staff") published its draft Code of Conduct ("Draft Code") and several interested parties submitted comments to the Draft Code, including Detroit Thermal, LLC ("Detroit Thermal"). Staff also asked for interested parties to respond to the initial comments. Accordingly, Detroit Thermal respectfully submits these response comments to the initial comments to Staff's Draft Code.

**I. DIRECT ENERGY, IGS ENERGY, CONSTELLATION**

Direct Energy, IGS Energy and Constellation ("Direct") collectively filed several comments and submitted a red-lined copy of the Draft Code containing revised language based on its comments.

Direct first contends that the Draft Code's references to an Alternative Electric Supplier ("AES") are unclear. Direct states that the rules need to be clarified with respect to whether the rule is intended to reference any AES in general or a utility's affiliated AES. However, Direct's revisions on this point add ambiguity and seem to contradict the intent of the original draft. For instance, the revision to paragraph 2 of Rule 6 results in two competing references; one to an AES and another to an affiliate AES. It is unclear how this section should be applied as a result of the revision. Moreover, it seems the original rule was drafted to encompass a utility and an AES, not a utility and its affiliate AES. Likewise, Direct's edits to paragraph 1 of Rule 8 seem to alter the intent of the rule by limiting the rule to a utility and its affiliate AES. Direct has also rewritten

Rule 11 to change the Draft Code's references from AES to an affiliate AES. Again, this seems contrary to the rule's intent and effectively exculpates an AES from having to abide by the oversight rules. The ambiguities claimed by Direct should be clarified, however, they should not be rewritten to eliminate their applicability to an AES.

Direct's revision to Rule 5 is unnecessary and addressed by other rules. There is simply no need to add language to paragraph 1 regarding embedding costs to avoid subsidization when Rule 3 specifically requires that regulated services shall not subsidize unregulated services. This revision is duplicative and should not be adopted. Moreover, Direct's revision to Rule 5 fails to address corporate-wide accounting or similar in-house corporate-wide services that do not fall under the definition of unregulated value-added programs and services. This rule must be revised to clarify that it does not apply to the allocation of such corporate-wide services between a utility and its affiliates or other entities within a utility's corporate structure.

Finally, Direct seeks to revise draft Rule 10 to require a utility to institute a process akin to a contested case to implement a new value-added program or service. Direct's proposed revision lacks necessary detail and exceeds the scope of the legislature's intent to only require a utility to notify the Commission of a new value-added program or service. Indeed, MCL 460.10ee(6)(a) states: "A utility offering a value-added program or service under this section shall do all of the following ... (a) [p]rovide the commission with written notice and a description of any newly offered value-added program or service." Direct's revision is unnecessary as there are already procedures in the Draft Code that address its compliance concerns and the statute allows an interested party to file a complaint with the Commission if it believes that a proposed value-added program or service fails to comply with the Code of Conduct.

## **II. MICHIGAN ELECTRIC COOPERATIVE ASSOCIATION**

The Commission should not adopt Michigan Electric Cooperative Association's ("MECA") revision to Rule 1. Instead, the Commission should adopt the applicability clause in the Draft Code, as revised in Detroit Thermal's initial comments, as it provides necessary clarification as to the applicability of the rules to utilities or alternative electric suppliers offering unregulated value-added programs and services.

MECA's revision to paragraph 1 of Rule 3 regarding regulation for programs other than value-added programs and services exceeds the statutory framework set forth in MCL 460.10ee and as such should be disregarded by the Commission. However, Detroit Thermal does concur with MECA's revisions regarding the elimination of the phrase of anti-competitive behavior from this rule as it is vague and ambiguous.

Detroit Thermal concurs with MECA's comment that smaller utilities should be exempt from the Code of Conduct, however, the definition of smaller utilities should be altered to be 80-100 employees or less.

MECA's revision to paragraph 1 of Rule 8 to eliminate the reference to an alternative electric supplier should be disregarded. The Code of Conduct is intended to apply to both utilities and alternative electric suppliers. Likewise, MECA's revisions throughout the remainder of Rule 8 to limit applicability of the rules to affiliate alternative electric suppliers instead of alternative electric suppliers should be disregarded.

## **III. MICHIGAN ELECTRIC AND GAS ASSOCIATION**

The last sentence of Michigan Electric and Gas Association's ("MEGA") revision to paragraph 1 of Rule 5 contains a typographical error. The revision mistakenly refers to an affiliated alternative energy supplier rather than affiliated alternative electric supplier as defined by the

definitions in the rules. MEGA's revisions to Rule 5 also fail to address the corporate-wide accounting or similar in-house corporate-wide services that do not fall under the definition of unregulated value-added programs and services. This rule must be revised to clarify that it does not apply to the allocation of corporate-wide managerial tasks between a utility and its affiliates or other entities within a utility's corporate structure.

#### **IV. MICHIGAN ENERGY INNOVATION BUSINESS COUNCIL**

Michigan Energy Innovation Business Council's ("MEIBC") comments regarding the separation of a utility's offices, employees and resources fails to account for programs offered as part of a regulated service or in-house corporate-wide services used by a utility and its affiliates. Moreover, MEIBC's comment that a valued-added program and service should not use the utility brand is contrary to MCL 460.10ee(3) which specifically allows the assets of a utility, including its name and logo, to be used by an unregulated value-added program or service provided that the unregulated value-added program or service compensates the utility for its proportional use of the assets of the utility.

The Commission should disregard MEIBC's comment that a utility offering a value-added program or service should be subject to a market share cap. This concept is a restraint of trade and goes well beyond the legislature's intent of ensuring a level playing field among competitors. Likewise, the Commission should not adopt any rules prohibiting a utility's affiliate from bidding on a request for proposal issued by the utility. Additionally, this revision is superfluous given that other provisions of the Draft Code establish rules on transactions between a utility and its affiliates.

MEIBC's comment that an officer sign an affidavit is unneeded given the language of paragraph 2 of draft Rule 12.

V. PHIL FORNER

Mr. Forner's definition of anti-competitive behavior should not be adopted by the Commission. Having the Commission establish such a definition raises anti-trust issues which exceed the matters the Michigan Legislature intended the Commission to regulate via the Code of Conduct. Moreover, the proposed rule goes beyond limiting cross-subsidization and preferential treatment and attempts to establish a defined market cap for a utility's value-added program or service. As noted above, this is a restraint of trade which should not be codified in the Code of Conduct.

Mr. Forner's revision to Rule 3 lacks specificity as to what sections of MCL 460.10ee it is referencing.

Mr. Forner's revision to paragraph 2 of Rule 5 constitutes overbroad regulation and would prevent a utility from transferring its employees to an affiliate regardless of whether or not the transfer had anything to do with an unregulated value-added program or service. The Commission should not adopt any rules establishing an obligation for a utility to report on the assignment of its employees regarding matters that do not pertain to a value-added program or service.

Mr. Forner's reporting requirements regarding the use of monthly bills and call centers are unnecessary given the report requirements set forth in MCL 460.10ee(6)(c) and MCL 460.10ee(15). Moreover, semi-annual filing requirements are over-burdensome on both a utility and Staff and exceed the annual reporting requirements set forth in the statute.

Mr. Forner's proffered revisions to the notification rules of the Draft Code should not be adopted by the Commission. First, there is no need to increase the notification time-frame prior to instituting a value-added program or service from 30 days to 90 days given the requirements set forth in MCL 460.10ee(6)(a). The revision of subparagraph (c) of paragraph 1 of Rule 10 (Mr.

Forner's Rule 11) is not needed as the statute and other provisions of the Draft Code address this issue. The revisions regarding the provision of zip codes and the institution of a new Commission approval procedure exceed the scope of the legislature's intent to only require a utility to notify the Commission of a new value-added program or service.

Finally, Mr. Forner's proposed requirement that a utility provide notice regarding a request for a waiver is overly burdensome and unnecessary.

Dated: July 28, 2017

Respectfully submitted,

FISCHER, FRANKLIN & FORD

By: \_\_\_\_\_  
Arthur J. LeVasseur (P29394)  
Matthew M. Peck (P66361)  
Attorneys for Detroit Thermal, LLC  
500 Griswold Street, Suite 3500  
Detroit, MI 48226-3808  
(313) 962-5210

## Mr. Phil Forner

July 28, 2017

Phil Forner's reply to July 14, 2017 comments on MPSC Staff's Initial Code of Conduct

It is obvious from reading the July 14, 2017 comments from those who will financially benefit from the state sanctioned monopolies (i.e. the utilities) being able to offer one or more value added program and service (VAPS) would prefer the proposed code of conduct to be as least restrictive and vague as possible. However being fully aware of the potential harm to ratepayers, consumers, and free-market businesses when allowing monopolistic utilities to venture outside of the regulated utility business, the Legislature empowered and instructed the MPSC to establish a code of conduct that, according to MCL 460.10ee(1), must try to and actually prevent cross-subsidization, preferential treatment and, except as otherwise provided under MCL 460.10ee, information sharing. Having less restrictive and vague code of conduct will not prevent cross-subsidization, preferential treatment and or inappropriate information sharing. Therefore it is strongly recommended that the code of conduct contain specific requirements to actually prevent all cross-subsidization, preferential treatment and inappropriate information sharing that is not specifically allowed by MCL 460.10ee instead of leaving it up to the Commission to decide in complaint case or worse yet, up to the courts.

The Legislature then went on to further empower and instruct the MPSC in MCL 460.10ee(2) to make sure that every utility offered VAPS does not harm the public interest by unduly restraining trade or competition in an unregulated market. The utilities opine in their July 14, 2017 comments, that "the MPSC should not be creating a public database for competitors about a utility's VAPS business plans and projections" as those competitors of future utility VAPS "would certainly oppose this type of access to their business plans". However the utility statements fail to recognize the tremendous business advantage given to them in MCL 460.10ee(3); by being able to have the utility buy and maintain its assets and then allow the VAPS to use utility assets whenever needed with the VAPS only have to compensate the utility for its proportional use of the assets. In exchange for this enormous business advantage and for the potential for VAPS to harm the public interest by unduly restraining trade or competition in an unregulated market, the Legislature empowered the MPSC to establish and enforce a code of conduct and enforce the letter and intent of MCL 460.10ee. Therefore it is respectfully requested that the MPSC Staff resist pressures to not be informed of VAPS activities and ensure that all VAPS do not harm the public interest by unduly restraining trade or competition in an unregulated market.

Given the above and when MCL 460.10ee is read as a whole, it is clear that the Legislature intended the MPSC to initially and in an ongoing manner protect ratepayers, consumers, and free-market businesses that have to compete with the VAPS, from the obvious and real harm that could easily come if the monopolistic utilities offer VAPS.

# Michigan Energy Efficiency Contractors Association

The Michigan Energy Efficiency Contractors Association (MEECA) is a non-profit organization that represents and promotes the interests of energy efficiency contractors in Michigan. MEECA was founded in 1992 and has since grown to become the largest energy efficiency contractor association in the state. MEECA's primary focus is on providing its members with the resources and support they need to succeed in their businesses. This includes providing access to industry news, training opportunities, and networking events. MEECA also works to advocate for policies and programs that support energy efficiency in Michigan.

MEECA's membership is open to all energy efficiency contractors in Michigan, regardless of their size or the type of services they provide. MEECA's membership is divided into several categories, including residential, commercial, and industrial. MEECA's membership fees are based on the category of membership and the number of employees. MEECA's membership benefits include access to a variety of resources and services, including:

- Access to industry news and information
- Access to training and education opportunities
- Access to networking events and conferences
- Access to MEECA's website and online resources
- Access to MEECA's directory of members
- Access to MEECA's advocacy and public policy efforts

MEECA is committed to providing its members with the highest quality of service and support. MEECA's staff is dedicated to helping its members succeed in their businesses and promoting energy efficiency in Michigan. MEECA's website, [www.meeca.org](http://www.meeca.org), provides a wealth of information and resources for its members and the public. MEECA's contact information is as follows:

Michigan Energy Efficiency Contractors Association  
1000 East Grand Avenue, Suite 100  
Ann Arbor, MI 48106  
Phone: (734) 769-1234  
Fax: (734) 769-1235  
Email: [info@meeca.org](mailto:info@meeca.org)



July 28, 2017

Derrell Slaughter  
Michigan Public Service Commission  
7109 W. Saginaw Highway  
Lansing, MI 48917

Dear Mr. Slaughter:

The Michigan Energy Efficiency Contractors Association (MEECA) submits these comments as part of a stakeholder process prior to formal rulemaking by the Michigan Public Service Commission (MPSC) on the Code of Conduct, 2016 PA 341, Sec. 10ee.

MEECA was created to serve our core members: companies that design, install or evaluate energy efficiency solutions in residential, commercial and industrial buildings. Its primary purpose is to advocate that Michigan has the most robust, reliable, qualified, and predictable energy efficiency industry in the nation. Many of our members are small businesses that have been operating in established unregulated markets for many years. Most of these companies do not enjoy the significant marketing, institutional, and operational advantages of the much larger utility providers that have been granted permission to offer new value-added programs and services (VAPS) in Michigan. Therefore, establishing and enforcing an effective Code of Conduct that supports a fair, functioning market without cross-subsidies is important to our membership.

According to the *Paths to the Future Report*, “Once a market is open, it is important that there be fair competition in order to create a robust market with many participants. Here, the role of the regulator shifts emphasis from prices to ensuring that the market structure is fair so that the market can function properly and clear at reasonable prices. Without proper controls, [electric distribution utilities] EDUs can achieve a competitive advantage, squeeze out competitors, and control the market.”<sup>1</sup>

Recognizing that regulated utilities may now offer VAPS to their customers, MEECA stresses that these programs and services should not harm the public interest by unduly restraining trade or competition in an unregulated market. We provide specific comments below.

#### **A. Flexibility in developing a new Code of Conduct is warranted**

Allowing regulated utilities to offer an expanded range of VAPS departs from Michigan’s historical energy marketplace. Therefore, it is appropriate for the MPSC to use sufficient

---

<sup>1</sup> *Paths to the Future Report: Roadmap to Implementing Michigan’s New Energy Policy*; Prepared for Michigan Energy Office; Written by Regulatory Assistance Project; Prepared by Public Sector Consults, August 2015; Page 6.

judgement in anticipating potential issues of concern as rulemaking proceeds. MEECA recognizes this general concept in the proposed language (emphasis added):

- R 460.10103 Separation. (3) A utility's regulated services *shall not subsidize in any manner, directly or indirectly*, the business of its affiliates or other entities within the corporate structure offering unregulated value-added programs or services.

#### **B. Underscore the need to protect against discrimination in the marketplace**

In developing rules with regard to R 460.10108 Discrimination, MEECA encourages MPSC to consider more subtle ways that discrimination can occur. For example, *Paths to the Future* identifies the following list of less obvious activities that should not be tolerated:

- “Processing requests of the affiliate [electric service provider] ESP before the unaffiliated ESP, which results in faster and better service for the affiliate, impacting end-use customer satisfaction;
- Policing prohibitions against providing leads to the affiliate or directing customers who call for information to the affiliate;
- Sharing any kind of market analysis or other proprietary reports that are not made publicly available;
- Giving the appearance that the [electric distribution utility] EDU speaks on behalf of the affiliate ESP and vice versa;
- Requesting customer permission to pass on customer information exclusively to the affiliate ESP.”

These are some examples, but the principle is simple—all competitive ESPs should be treated the same at all times and at the same time.”<sup>2</sup>

MEECA further notes that the list of concerns is not limited to circumstances in which a utility intentionally favors an affiliate provider. Unintentional discrimination can also result from, for instance, more familiar communication pathways between the utility and its affiliate as compared with an unknown third-party provider. Final rules should reflect this reality.

#### **C. Need for clearly delineated initial review process and conflict resolution process**

MEECA concurs with initial comments by Direct Energy/IGS/Constellation: “Rule 460.10110 creates almost a rubber stamp approval of the project. These projects should allow time for a review and intervention if a party could be harmed due to non-compliance with the rules. It is critical to ensure that no regulated assets are used in a manner that may undercut competitors in an industry. If there is no deficiency, then the program could go into effect in 60 days or some

---

<sup>2</sup> *Paths to the Future Report*, Page 9.

other time frame; however, the longer time frame with Staff review ensures a more thorough analysis.”

MEECA endorses the concept of a 60 or even 90-day review period for new VAPS during which the MPSC can determine if an offering would result in any cross-subsidization or unduly restrain trade or competition in an unregulated market.

In terms of the process for conflict resolution, MEECA agrees with Mr. Phil Forner in his initial comments that “This dispute resolution process is not required as a prerequisite to a formal complaint.” Adding further weight to Mr. Forner’s recommendation, we note a precedent from the Texas Public Utilities Commission in similar Code of Conduct language, which states, “The informal complaint process shall not be a prerequisite for filing a formal complaint with the commission, and the commission may, at any time, institute a complaint against a utility on its own motion.”<sup>3</sup>

#### **D. Transparency of information**

MEECA concurs with initial comments by Michigan EIBC: “When the regulated utilities operate with their affiliates in the competitive market, the information they utilize should also be available to other market participants in the same timeframe, form and substance.”

#### **E. No favorable pricing for VAPS**

MEECA concurs with initial comments by Michigan EIBC: “To ensure competition in the unregulated space, the utility must pay fully loaded prices for utility resources and there should be no favorable pricing or terms for affiliates.”

#### **F. Utility compliance plan should include employee training on Code of Conduct**

Effective implementation of the Code of Conduct will require utility and affiliate employees who are knowledgeable of the applicable provisions. Therefore, MEECA highlights this helpful language from *Paths to the Future* for MPSC to consider during the rulemaking process:

“As part of the plan, there should be an educational component for all employees that includes training and a handbook, so that employees of both EDUs and affiliate ESP understand what conduct is and is not permissible. There should be training and education procedures in place for all new and existing employees.”<sup>4</sup>

---

<sup>3</sup> Public Utility Commission of Texas, Ch. 25 Substantive Rules Applicable to Electric Service Providers (K)(i)(4), Page 9; <https://www.puc.texas.gov/agency/ruleslaws/subrules/electric/25.272/25.272.pdf>

<sup>4</sup> *Paths to the Future*, Page 11.

### **G. Utility branding should not be used to market VAPS**

In keeping with the proposed language (R 460.10106 Marketing. Rule 6. (1) "... The utility shall not give the appearance in any way that it speaks on behalf of its affiliates or other entities within the corporate structure offering unregulated value-added programs or services, nor shall the utility permit an affiliate or other entity within the corporate structure offering unregulated value-added programs or services to give the appearance that it speaks on behalf of the utility."), MEECA concludes that leveraging a regulated company's branding is inappropriate for products and services offered in an unregulated market.

MEECA shares this concern with Michigan EIBC, whose initial comments state (emphasis added): "Those programs and services should be independent including a separation of accounts, offices, employees and other resources, *including the use of the utility brand.*"

*Paths to the Future* further develops the same point:

"The affiliate ESP should not use or trade upon, promote, or advertise its business using the EDU's name or logo, as this would tend to be to its commercial advantage. The affiliate ESP should have its own separate identification, and its identity should also be kept separate. If such practice (same or similar name and logo) is permitted, then the affiliate ESP must be required to disclose expressly that the affiliate ESP is not the same company as the EDU, that the affiliate ESP is not regulated by the commission, and that the customer does not have to buy the affiliate ESP's services in order to remain a customer of the EDU. The affiliate ESP should also be prohibited to use the EDU to advertise its services or any kind of joint advertising between the two entities. This not only creates fairness in the market (a company with a utility logo or name has market recognition that gives it a competitive advantage), but also avoids customer confusion. Customers have the right to understand who the entity is with whom they are contracting. When the same or similar name and logo is used by the affiliate ESP, it can be difficult for the customer to understand that they are dealing with a separate company."<sup>5</sup>

### **H. Notification requirements should include zip codes**

MEECA concurs with initial comments by Mr. Phil Forner regarding Notification: "A list of the zip codes in which the new value-added program or service will be offered and the overall financial size of the market and number of competitors in each zip code area in which the new value-added program or service will be offered."

### **I. Establishment of a market share limit for VAPS**

Initial comments by Michigan EIBC state that "If an affiliate offers competitive services within its monopoly utility territory, there must be a cap on affiliate market share for the utility territory." MEECA endorses this position and further recommends that MPSC begin research to determine the appropriate level or levels for such a limit on allowable unregulated market share.

---

<sup>5</sup> *Paths to the Future*, Pages 9-10.

**Conclusion**

We thank the Commission and staff for considering these comments and look forward to engaging with others in the ongoing Code of Conduct rulemaking process.

Sincerely,



David Gard  
Executive Director

2843 E. Grand River Ave. #223  
East Lansing, MI 48823

1. The first part of the document discusses the importance of maintaining accurate records of all transactions and activities. It emphasizes that this is crucial for ensuring transparency and accountability in the organization's operations.

2. The second part of the document outlines the various methods and tools used to collect and analyze data. It highlights the need for consistent and reliable data collection processes to support informed decision-making.

3. The third part of the document focuses on the role of technology in data management and analysis. It discusses how modern software solutions can streamline data collection, storage, and reporting, thereby improving efficiency and accuracy.

4. The fourth part of the document addresses the challenges associated with data management, such as data quality, security, and privacy. It provides strategies to mitigate these risks and ensure that data is used responsibly and ethically.

5. The fifth part of the document discusses the importance of data governance and the establishment of clear policies and procedures. It stresses that a strong data governance framework is essential for maintaining data integrity and compliance with regulatory requirements.

6. The sixth part of the document explores the benefits of data-driven decision-making and how it can lead to improved performance and innovation. It provides examples of how data analysis has been used to identify trends and opportunities for growth.

7. The seventh part of the document discusses the role of data in strategic planning and the development of long-term goals. It highlights how data can provide valuable insights into market trends and customer behavior, enabling organizations to make more strategic decisions.

8. The eighth part of the document addresses the importance of data literacy and the need for training and development. It emphasizes that all employees should have a basic understanding of data and how to use it effectively in their work.

9. The ninth part of the document discusses the future of data and the emerging trends in data science and analytics. It highlights the potential of artificial intelligence and machine learning to revolutionize data analysis and provide more powerful insights.

10. The tenth part of the document concludes by summarizing the key points and emphasizing the importance of a data-driven culture. It encourages organizations to embrace data as a core asset and to invest in the resources needed to maximize its value.

CLLI	RC ABBRE	CITY	STATE	OCN_NAME
ABHGMIMN	BIRMINGHAM	TROY	MI	AMERITECH MICHIGAN
ABHLMIBH	PONTIAC	AUBURN HILLS	MI	AMERITECH MICHIGAN
ACMEIEMN	TRAVERSECY	ACME	MI	AMERITECH MICHIGAN
ADA MIIMN	ADA	ADA	MI	AMERITECH MICHIGAN
ADRNMIIXG	ADRIAN	ADRIAN	MI	FRONTIER NORTH, INC. - MI
ADSNMIIXI	ADDISON	ADDISON	MI	FRONTIER MIDSTATES, INC. - MI
ADVLMIIXG	EDWARDSBURG	ADAMSVILLE	MI	FRONTIER NORTH, INC. - MI
AGSTMIXI	AUGUSTA	AUGUSTA	MI	COMMUNICATIONS CORP. OF MICHIGAN
ALBNMIIMN	ALBION	ALBION	MI	AMERITECH MICHIGAN
ALDLMIXI	ALLENDALE	ALLENDALE	MI	ALLENDALE TELEPHONE CO.
ALDNMIIXH	ALDEN	ALDEN	MI	FRONTIER NORTH, INC. - MI
ALGNMIIMN	ALGONAC	ALGONAC	MI	AMERITECH MICHIGAN
ALGRMIIXI	ALGER	ALGER	MI	FRONTIER MIDSTATES, INC. - MI
ALLGMIIXG	ALLEGAN	ALLEGAN	MI	FRONTIER NORTH, INC. - MI
ALLNMIIXI	ALLEN	ALLEN	MI	FRONTIER COMMUNICATIONS OF MICHIGAN, INC.
ALMAMIXG	XXXXXXXXXX	ALMA	MI	FRONTIER NORTH, INC. - MI
ALMTMIIXG	ALMONT	ALMONT	MI	FRONTIER NORTH, INC. - MI
ALNSMIIXI	ALANSON	ALANSON	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
ALPEMIIXG	ALPENA	ALPENA	MI	FRONTIER NORTH, INC. - MI
ALTMIMIN	ALTO	ALTO	MI	AMERITECH MICHIGAN
AMBLMIIAA	AMBLE	AMBLE	MI	UPPER PENINSULA TELEPHONE CO.
ANARMIMIN	ANN ARBOR	ANN ARBOR	MI	AMERITECH MICHIGAN
ANARMISE	ANN ARBOR	ANN ARBOR	MI	AMERITECH MICHIGAN
ARMDMIMIN	ARMADA	ARMADA	MI	AMERITECH MICHIGAN
ASHYMIIXL	ASHLEY	ASHLEY	MI	FRONTIER NORTH, INC. - MI
ATHNMIAT	ATHENS	ATHENS	MI	AMERITECH MICHIGAN
ATLNMIIXG	ATLANTA	ATLANTA	MI	FRONTIER NORTH, INC. - MI
AUBNMIIMN	AUBURN	AUBURN	MI	AMERITECH MICHIGAN
AUGRMIXI	AU GRES	AU GRES	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
AVOCMIIXG	AVOCA	AVOCA	MI	FRONTIER NORTH, INC. - MI
BATHMIIXG	BATH	BATH	MI	FRONTIER NORTH, INC. - MI
BBISMIXI	BOIS BLANC	BOIS BLANC ISLAND	MI	ISLAND TELEPHONE CO.
BCHNMIMN	BUCHANAN	BUCHANAN	MI	AMERITECH MICHIGAN
BCKLMIXI	BUCKLEY	BUCKLEY	MI	ACE TELEPHONE CO. OF MICHIGAN, INC.
BDAXMIMN	BAD AXE	BAD AXE	MI	AMERITECH MICHIGAN
BELHMIMN	BEULAH	BEULAH	MI	AMERITECH MICHIGAN
BGRPMIMN	BIG RAPIDS	BIG RAPIDS	MI	AMERITECH MICHIGAN

Received & Inspected  
AUG 14 2017  
FCC Mail Room

BITNMIES	BRIGHTON	BRIGHTON	MI	AMERITECH MICHIGAN
BLDLMIXI	BLOOMINGDL	BLOOMINGDALE	MI	BLOOMINGDALE TELEPHONE CO.
BLDNMIMN	BELDING	BELDING	MI	AMERITECH MICHIGAN
BLDWMIIMN	BALDWIN	BALDWIN	MI	AMERITECH MICHIGAN
BLFDMIXG	BLISSFIELD	BLISSFIELD	MI	FRONTIER NORTH, INC. - MI
BLLRMIXG	BELLAIRE	BELLAIRE	MI	FRONTIER NORTH, INC. - MI
BLVMIIMN	BELLEVEUE	BELLEVEUE	MI	AMERITECH MICHIGAN
BLNCMIXI	BLANCHARD	BLANCHARD	MI	BLANCHARD TELEPHONE CO.
BLOKMIXI	BELL OAK	BELL OAK	MI	SHAWASSEE TELEPHONE CO.
BLVLMIBV	BELLEVILLE	BELLEVILLE	MI	AMERITECH MICHIGAN
BLVLMINE	BELLEVILLE	BELLEVILLE	MI	AMERITECH MICHIGAN
BNGRMIXG	BANGCROFT	BANGCROFT	MI	FRONTIER NORTH, INC. - MI
BNFDMIXI	BANFIELD	BANFIELD	MI	FRONTIER NORTH, INC. - MI
BNFLMIXI	BOYNEFALLS	BANFIELD	MI	BARRY COUNTY TELEPHONE CO.
BNGRMIXG	BANGOR	BOYNE FALLS	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
BNHLMIXI	BUNDY HILL	BANGOR	MI	FRONTIER NORTH, INC. - MI
BNHRMIES	BENTON HBR	JEROME	MI	FRONTIER COMMUNICATIONS OF MICHIGAN, INC.
BNHRMIMN	ST JOSEPH	BENTON HARBOR	MI	AMERITECH MICHIGAN
BOCYMIIBC	BOYNE CITY	BENTON HARBOR	MI	AMERITECH MICHIGAN
BRCLMIXI	BORCULO	BOYNE CITY	MI	AMERITECH MICHIGAN
BRDAMIIXI	BARODA	BORCULO	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
BRDGMIXI	BRIDGMAN	BARODA	MI	FRONTIER MIDSTATES, INC. - MI
BRHMIMIMN	BIRMINGHAM	BRIDGMAN	MI	FRONTIER MIDSTATES, INC. - MI
BRKLMIXI	BROOKLYN	BIRMINGHAM	MI	AMERITECH MICHIGAN
BRKLMIXI	BEAR LAKE	BROOKLYN	MI	FRONTIER COMMUNICATIONS OF MICHIGAN, INC.
BRMLMIXI	BRIMLEY	BEAR LAKE	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
BRNTMIXI	BRANT	BRIMLEY	MI	CHIPPEWA COUNTY TELEPHONE CO.
BROKMIXG	BURR OAK	BRANT	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
BRPTMIMN	SAGINAW	BURR OAK	MI	FRONTIER NORTH, INC. - MI
BRPTMISO	SAGINAW	BRIDGEPORT	MI	FRONTIER NORTH, INC. - MI
BRRGMIXG	BRECKENRDG	BRIDGEPORT	MI	AMERITECH MICHIGAN
BRRNMIMN	BIRCH RUN	BRECKENRDG	MI	FRONTIER NORTH, INC. - MI
BRSNMIXG	BRONSON	BIRCH RUN	MI	AMERITECH MICHIGAN
BRSPPMIBS	BERRIENSPG	BRONSON	MI	FRONTIER NORTH, INC. - MI
BRTMIMIXI	BRETHREN	BERRIEN SPRINGS	MI	AMERITECH MICHIGAN
BRTNMIXG	BRITTON	BRETHREN	MI	KALEVA TELEPHONE COMPANY
BRTSMIXI	BRUTUS	BRITTON	MI	FRONTIER NORTH, INC. - MI
BRYTMIXG	BARRYTON	BRUTUS	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
		BARRYTON	MI	FRONTIER NORTH, INC. - MI

BTCKMIBC	BATTLE CRK	BATTLE CREEK	MI	AMERITECH MICHIGAN
BTCKMISO	BATTLE CRK	BATTLE CREEK	MI	AMERITECH MICHIGAN
BTNGMIPG	FLINT	BURTON	MI	AMERITECH MICHIGAN
BURLMIXI	BURLINGTON	BURLINGTON	MI	FRONTIER MIDSTATES, INC. - MI
BVTNMIVT	BEAVERTON	BEAVERTON	MI	AMERITECH MICHIGAN
BWCVMIXG	BROWN CITY	BROWN CITY	MI	FRONTIER NORTH, INC. - MI
BYCTMIAMN	BYRON CTR	BYRON CENTER	MI	AMERITECH MICHIGAN
BYCYMIAMN	BAY CITY	BAY CITY	MI	AMERITECH MICHIGAN
BYCYMIWS	BAY CITY	BAY CITY	MI	AMERITECH MICHIGAN
BYPTMIAMN	BAY PORT	BAY PORT	MI	AMERITECH MICHIGAN
BYRNMIBY	BYRON	BYRON	MI	AMERITECH MICHIGAN
CAROMIXI	CARO	CARO	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
CARRMIXA	CARR	BALDWIN	MI	CARR TELEPHONE CO.
CATNMICT	CARLETON	CARLETON	MI	AMERITECH MICHIGAN
GBVLMIKG	COLUMBIAVL	COLUMBIAVILLE	MI	FRONTIER NORTH, INC. - MI
CDLCLMIAMN	CADILLAC	CADILLAC	MI	AMERITECH MICHIGAN
CDSPMIAMN	CEDAR SPG	CEDAR SPRINGS	MI	AMERITECH MICHIGAN
CDWLMIKG	COLDWTR LK	COLDWATER LAKE	MI	FRONTIER NORTH, INC. - MI
CDWRMIXG	COLDWATER	COLDWATER	MI	FRONTIER NORTH, INC. - MI
CEDRMIXI	GLEN LAKE	CEDAR	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
CHAPMIXI	CHAPIN	ELSIE	MI	FARMERS MUTUAL OF CHAPIN DBA CHAPIN TEL. CO.
CHBYMIAMN	CHEBOYGAN	CHEBOYGAN	MI	AMERITECH MICHIGAN
CHBYMISO	CHEBOYGAN	CHEBOYGAN	MI	AMERITECH MICHIGAN
CHLKMIXI	CHIPPFWALK	CHIPPewa LAKE	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
CHLSMIAMN	CHESEA	CHESEA	MI	AMERITECH MICHIGAN
CHRLMIAMN	CHARLOTTE	CHARLOTTE	MI	AMERITECH MICHIGAN
CHSNMIXI	CHESANING	CHESANING	MI	AMERITECH MICHIGAN
CHVXMIAMN	CHARLEVOIX	CHARLEVOIX	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
CKTNMIAMN	CLARKSTON	CLARKSTON	MI	AMERITECH MICHIGAN
CLARMICL	CLARE	CLARE	MI	AMERITECH MICHIGAN
CLDNMICL	CALEDONIA	CALEDONIA	MI	AMERITECH MICHIGAN
CLFRMIXG	CLIFFORD	CLIFFORD	MI	AMERITECH MICHIGAN
CLIOMIAMN	CLIMTMORRS	CLIO	MI	FRONTIER NORTH, INC. - MI
CLMNMIAMN	COLEMAN	COLEMAN	MI	AMERITECH MICHIGAN
CLVXMIIXI	CLIMAX	CLIMAX	MI	AMERITECH MICHIGAN
CLRKMIAMN	CLARKLAKE	CLARKLAKE	MI	CLIMAX TELEPHONE CO.
CLRVMIIXH	CLAM RIVER	CLAM RIVER	MI	AMERITECH MICHIGAN
CLTNMIXG	CLINTON	CLINTON	MI	FRONTIER NORTH, INC. - MI

CLVLMIMN	CLARKSVL	CLARKSVLLE	MI	AMERITECH MICHIGAN
CMNDNMIK	CAMDEN	CAMDEN	MI	FRONTIER COMMUNICATIONS OF MICHIGAN, INC.
CMPKMIPC	GRAND RPDS	COMSTOCK PARK	MI	AMERITECH MICHIGAN
CMRMCICM	COMMERCE	COMMERCE	MI	AMERITECH MICHIGAN
CMRCMINR	DRAYTON PL	WATERFORD	MI	AMERITECH MICHIGAN
CNCRMIXJ	CONCORD	CONCORD	MI	FRONTIER COMMUNICATIONS OF MICHIGAN, INC.
CNKLMIKX	CONKLIN	CONKLIN	MI	FRONTIER NORTH, INC. - MI
CNLKMIKX	CENTRAL LK	CENTRAL LAKE	MI	FRONTIER NORTH, INC. - MI
CNLNMIKMN	CENTERLINE	CENTER LINE	MI	FRONTIER NORTH, INC. - MI
CNSTMIKX	CONSTANTIN	CONSTANTINE	MI	FRONTIER NORTH, INC. - MI
CNVIMIKH	CENTREVL	CENTREVILLE	MI	FRONTIER NORTH, INC. - MI
COLNMIKX	COLON	COLON	MI	FRONTIER NORTH, INC. - MI
CPACMIKX	CAPAC	CAPAC	MI	FRONTIER NORTH, INC. - MI
CPMHMIKX	COPESHTVL	COPEMISH	MI	ACE TELEPHONE CO. OF MICHIGAN, INC.
CPVLMIKX	COOPERSVL	COOPERSVILLE	MI	FRONTIER NORTH, INC. - MI
CRCYMIKX	CARSONCITY	CARSON CITY	MI	FRONTIER NORTH, INC. - MI
GRNNMIKX	OWOSSO	CORUNNA	MI	FRONTIER NORTH, INC. - MI
GRSWMIKMN	CROSWELL	CROSWELL	MI	AMERITECH MICHIGAN
CRYSMIKX	CRYSTAL	CRYSTAL	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
CSCYMIKX	CASS CITY	CASS CITY	MI	FRONTIER NORTH, INC. - MI
CSNVMIKCB	KENT CITY	TYRONE	MI	AMERITECH MICHIGAN
CSPLMIKX	CASSOPOLS	CASSOPOLIS	MI	FRONTIER NORTH, INC. - MI
CSVIMIMN	SNOVER	CARSONVILLE	MI	AMERITECH MICHIGAN
CSVLMIKXH	CASEVILLE	CASEVILLE	MI	FRONTIER NORTH, INC. - MI
CTPOMIKXJ	CHESTER	CHESTER TOWNSHIP (OTSSEGO)	MI	UPPER PENINSULA TELEPHONE CO.
CVRTMIKXG	COVERT	COVERT	MI	FRONTIER NORTH, INC. - MI
CYTNMIKX	CLAYTON	CLAYTON	MI	COMMUNICATIONS CORP. OF MICHIGAN
DBLNMIXI	DUBLIN	DUBLIN	MI	KALEVA TELEPHONE COMPANY
DCTRMIKXG	DECATUR	DECATUR	MI	FRONTIER NORTH, INC. - MI
DCVLMIKXG	DECKERVL	DECKERVILLE	MI	FRONTIER NORTH, INC. - MI
DELTMIKX	DELTON	DELTON	MI	FRONTIER NORTH, INC. - MI
DMDLMIKDD	LANSING	DIMONDALE	MI	BARRY COUNTY TELEPHONE CO.
DNSVMIKMN	DANSVILLE	DANSVILLE	MI	AMERITECH MICHIGAN
DORRMIMN	DORR	DORR	MI	AMERITECH MICHIGAN
DRBRMIKDB	DETROITZNG	DEARBORN	MI	AMERITECH MICHIGAN
DRBRMIKFB	DETROITZNG	DEARBORN	MI	AMERITECH MICHIGAN
DRBRMIKOR	DETROITZNG	DEARBORN	MI	AMERITECH MICHIGAN
DRNDMIKXG	DURAND	DURAND	MI	FRONTIER NORTH, INC. - MI

DRENTMIXI	DRENTHE	DRENTHE	MI	DRENTHE TELEPHONE CO.
DRPLMIDP	DRAYTON PL	DRAYTON PLAINS	MI	AMERITECH MICHIGAN
DRYDMIXG	DRYDEN	DRYDEN	MI	FRONTIER NORTH, INC. - MI
DRTMIBH	XXXXXXXXXX	DETROIT	MI	AMERITECH MICHIGAN
DRTMIBL	DETROITZN1	DETROIT	MI	AMERITECH MICHIGAN
DRTMICL	DETROITZN1	DETROIT	MI	AMERITECH MICHIGAN
DRTMIHG	DETROITZN4	DETROIT	MI	AMERITECH MICHIGAN
DRTMILX	DETROITZN2	DETROIT	MI	AMERITECH MICHIGAN
DRTMIMD	DETROITZN1	DETROIT	MI	AMERITECH MICHIGAN
DRTMINI	DETROITZN2	DETROIT	MI	AMERITECH MICHIGAN
DRTMIPE	DETROITZN2	DETROIT	MI	AMERITECH MICHIGAN
DRTMIPG	DETROITZN2	DETROIT	MI	AMERITECH MICHIGAN
DRTMIPB	DETROITZN2	DETROIT	MI	AMERITECH MICHIGAN
DRTMIRF	DETROITZN5	DETROIT	MI	AMERITECH MICHIGAN
DRTMIRV	DETROITZN1	DETROIT	MI	AMERITECH MICHIGAN
DRTMITE	DETROITZN1	DETROIT	MI	AMERITECH MICHIGAN
DRTMITW	DETROITZN3	DETROIT	MI	AMERITECH MICHIGAN
DRTMIUV	DETROITZN4	DETROIT	MI	AMERITECH MICHIGAN
DRTMIVT	DETROITZN4	DETROIT	MI	AMERITECH MICHIGAN
DRTMIWV	DETROITZN4	DETROIT	MI	AMERITECH MICHIGAN
DTNMIMN	DETROITZN6	DETROIT	MI	AMERITECH MICHIGAN
DUNDMIXG	DUTTON	DUTTON	MI	AMERITECH MICHIGAN
DVSNMIXG	DUNDEE	DUNDEE	MI	FRONTIER NORTH, INC. - MI
DWGC MIXG	DAVISON	DAVISON	MI	FRONTIER NORTH, INC. - MI
DWTTMIXG	DOWAGIAC	DOWAGIAC	MI	FRONTIER NORTH, INC. - MI
DXTRMIDX	DE WITT	DE WITT	MI	FRONTIER NORTH, INC. - MI
EDMRMIXG	DEXTER	DEXTER	MI	AMERITECH MICHIGAN
EDWRMIXG	EDMORE	EDMORE	MI	FRONTIER NORTH, INC. - MI
EJRD MIMN	EDWARDSBG	EDWARDSBURG	MI	FRONTIER NORTH, INC. - MI
EKTNMIXG	EASTJORDAN	EAST JORDAN	MI	AMERITECH MICHIGAN
ELKR MIMN	ELKTON	ELKTON	MI	FRONTIER NORTH, INC. - MI
ELNSMIMN	ELK RAPIDS	ELK RAPIDS	MI	AMERITECH MICHIGAN
ELSMIXG	LANSING	EAST LANSING	MI	AMERITECH MICHIGAN
ELWOMIXH	ELSIE	ELSIE	MI	FRONTIER NORTH, INC. - MI
EMIRMIXJ	ELLSWORTH	ELLSWORTH	MI	FRONTIER NORTH, INC. - MI
EMMTMIXG	ELMIRA	ELMIRA	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
EMPRMIXI	EMMETT	EMMETT	MI	FRONTIER NORTH, INC. - MI
EREMIXG	GLEN LAKE	EMPIRE	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
ESPTMIXG	ERIE	ERIE	MI	FRONTIER NORTH, INC. - MI
	EASTPORT	EASTPORT	MI	FRONTIER NORTH, INC. - MI

ETRPMIER	EATON RPD	EATON RAPIDS	MI	AMERITECH MICHIGAN
ETWSMIMN	EAST TAWAS	EAST TAWAS	MI	AMERITECH MICHIGAN
EUCLMIEC	EAU CLAIRE	EAU CLAIRE	MI	AMERITECH MICHIGAN
EVRTMIMN	EVART	EVART	MI	AMERITECH MICHIGAN
FELDMIFL	FREELAND	FREELAND	MI	AMERITECH MICHIGAN
FLKMIIMN	FIFE LAKE	FIFE LAKE	MI	AMERITECH MICHIGAN
FLMOMIXI	FALMOUTH	FALMOUTH	MI	AMERITECH MICHIGAN
FLNTMIMN	FLINT	FLINT	MI	CENTURY TEL CO NORTHERN MICHIGAN DBA CENTURYLINK
FLNTMINE	CLIMTMOORRS	FLINT	MI	AMERITECH MICHIGAN
FLNTMINR	FLINT	FLINT	MI	AMERITECH MICHIGAN
FLNTMINW	FLINT	FLINT	MI	AMERITECH MICHIGAN
FLRKMIER	FLAT ROCK	FLAT ROCK	MI	AMERITECH MICHIGAN
FLSHMIFS	FLUSHING	FLUSHING	MI	AMERITECH MICHIGAN
FLTNMIMN	FULTON	FULTON	MI	AMERITECH MICHIGAN
FMHLMIFH	FARMINGTON	FARMINGTON HILLS	MI	AMERITECH MICHIGAN
FNTNMIMN	FENTON	FENTON	MI	AMERITECH MICHIGAN
FNVLMIXG	FENNIVILLE	FENNIVILLE	MI	FRONTIER NORTH, INC. - MI
FNWKMIXG	FENWICK	FENWICK	MI	FRONTIER NORTH, INC. - MI
FONTMIIMN	FOUNTAIN	FOUNTAIN	MI	AMERITECH MICHIGAN
FRTMIMN	FRANKFORT	FRANKFORT	MI	AMERITECH MICHIGAN
FRGRMIAN	FAIRGROVE	FAIRGROVE	MI	AMERITECH MICHIGAN
FRKMMIFR	FRANKENMTH	FRANKENMUTH	MI	AMERITECH MICHIGAN
FRMTMIMN	FREMONT	FREMONT	MI	AMERITECH MICHIGAN
FRNTMIXI	FRONTIER	FRONTIER	MI	FRONTIER COMMUNICATIONS OF MICHIGAN, INC.
FRPRMIXG	FRUITPORT	FRUITPORT	MI	FRONTIER NORTH, INC. - MI
FRPTMIIF	FREPORT	FREPORT	MI	AMERITECH MICHIGAN
FRTNMIMN	FARMINGTON	FARMINGTON	MI	AMERITECH MICHIGAN
FRWLMIIMN	FARWELL	FARWELL	MI	AMERITECH MICHIGAN
FRWLMIWS	FARWELL	FARWELL	MI	AMERITECH MICHIGAN
FSTRMIXI	FOSTORIA	FOSTORIA	MI	WOLVERINE TELEPHONE CO.
FTBGMIXI	FITCHBURG	FITCHBURG	MI	FRONTIER MIDSTATES, INC. - MI
FWLRMIXG	FOWLERPWMO	FOWLER	MI	FRONTIER NORTH, INC. - MI
FWVLMIMN	FOWLERVL	FOWLERVILLE	MI	AMERITECH MICHIGAN
GAINMIXG	GAINES	GAINES	MI	FRONTIER NORTH, INC. - MI
GBLSMIXG	GOBLES	GOBLES	MI	FRONTIER NORTH, INC. - MI
GDJTMIXG	GRAND JCT	GRAND JUNCTION	MI	FRONTIER NORTH, INC. - MI
GDSLMIXG	GOODBELLS	GOODBELLS	MI	FRONTIER NORTH, INC. - MI
GDRCMIXI	GOODRICH	GOODRICH	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK

GDRPMIBL	XXXXXXXXXX	GRAND RAPIDS	MI	AMERITECH MICHIGAN
GDRPIEP	GRAND RPDS	GRAND RAPIDS	MI	AMERITECH MICHIGAN
GDRPIES	GRAND RPDS	GRAND RAPIDS	MI	AMERITECH MICHIGAN
GDRPMISO	GRAND RPDS	GRAND RAPIDS	MI	AMERITECH MICHIGAN
GDRPMIWS	GRAND RPDS	GRAND RAPIDS	MI	AMERITECH MICHIGAN
GGTWMIRN	GAGETOWN	GAGETOWN	MI	AMERITECH MICHIGAN
GLARMIXI	GLEN LAKE	GLEN ARBOR	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
GIBGMIMN	GALESBURG	GALESBURG	MI	AMERITECH MICHIGAN
GIDWMIGL	GLADWIN	GLADWIN	MI	AMERITECH MICHIGAN
GLENMIIMN	GALIEN	GALIEN	MI	AMERITECH MICHIGAN
GLNNMIXI	GLENN	GLENN	MI	FRONTIER MIDSTATES, INC. - MI
GNNGSMIXG	GANGES	GANGES	MI	FRONTIER NORTH, INC. - MI
GNVLMIMN	GREENVILLE	GREENVILLE	MI	AMERITECH MICHIGAN
GRBLMIMN	GRANDBLANC	GRAND BLANC	MI	AMERITECH MICHIGAN
GRGRMIXI	GREGORY	GREGORY	MI	FRONTIER MIDSTATES, INC. - MI
GRHRMIXI	GRACE HBR	GRACE HARBOR	MI	UPPER PENINSULA TELEPHONE CO.
GRHVMIMN	GRANDHAVEN	GRAND HAVEN	MI	AMERITECH MICHIGAN
GRLDMIXG	GRANDLEDGE	GRAND LEDGE	MI	FRONTIER NORTH, INC. - MI
GRLKMIXG	GRASS LAKE	GRASS LAKE	MI	FRONTIER NORTH, INC. - MI
GRNTMIMN	GRANT	GRANT	MI	AMERITECH MICHIGAN
GRTNMIMN	GRATTAN	GRATTAN	MI	AMERITECH MICHIGAN
GRWNMIMN	TRAVERSECY	GRAWN	MI	AMERITECH MICHIGAN
GRYLMIXG	GRAYLING	GRAYLING	MI	FRONTIER NORTH, INC. - MI
GYLRMIXG	GAYLORD	GAYLORD	MI	FRONTIER NORTH, INC. - MI
HALEMIXA	HALE	HALE	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
HARTMIXG	HART	HART	MI	FRONTIER NORTH, INC. - MI
HBTNMIXG	HUBBARDSTN	HUBBARDSTON	MI	FRONTIER NORTH, INC. - MI
HDLYMIXI	HADLEY	HADLEY	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
HDSNMIXH	HUDSON	HUDSON	MI	FRONTIER NORTH, INC. - MI
HDVLMIMN	GRAND RPDS	HUDSONVILLE	MI	AMERITECH MICHIGAN
HGLKMIXG	HIGGINS LK	HIGGINS LAKE	MI	FRONTIER NORTH, INC. - MI
HGPKMITS	DETROITZN3	HIGHLAND PARK	MI	AMERITECH MICHIGAN
HGPTMIXL	HOUGHTONLK	HOUGHTON POINT	MI	FRONTIER NORTH, INC. - MI
HKCRMIXI	HICKORYCOR	HICKORY CORNERS	MI	COMMUNICATIONS CORP. OF MICHIGAN
HLDLMIMN	HILSDALE	HILSDALE	MI	AMERITECH MICHIGAN
HLLDMIMN	HOLLAND	HOLLAND	MI	AMERITECH MICHIGAN
HLLDMINR	HOLLAND	HOLLAND	MI	AMERITECH MICHIGAN
HLLYMIHY	HOLLY	HOLLY	MI	AMERITECH MICHIGAN

HLMNMIXG	HILLMAN	HILLMAN	MI	FRONTIER NORTH, INC. - MI
HLTNMIXG	HOLTON	HOLTON	MI	FRONTIER NORTH, INC. - MI
HMBGMIMN	BRIGHTON	HAMBURG	MI	AMERITECH MICHIGAN
HMLCMIXG	HEMLOCK	HEMLOCK	MI	FRONTIER NORTH, INC. - MI
HMTNMIXG	HAMILTON	HAMILTON	MI	FRONTIER NORTH, INC. - MI
HNORMIXI	HONOR	HONOR	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
HNVRMIXI	HANOVER	HANOVER	MI	FRONTIER COMMUNICATIONS OF MICHIGAN, INC.
HOLTMHIE	HOLT	HOLT	MI	AMERITECH MICHIGAN
HOMRMIXI	HOMER	HOMER	MI	FRONTIER MIDSTATES, INC. - MI
HOPEMIXI	HOPE	HOPE	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
HOWLMIMN	HOWELL	HOWELL	MI	AMERITECH MICHIGAN
HPKNMIAJ	HOPKINS	HOPKINS	MI	AMERITECH MICHIGAN
HRBHMIXG	HARBOR BCH	HARBOR BEACH	MI	FRONTIER NORTH, INC. - MI
HRFRMIXG	HARTFORD	HARTFORD	MI	FRONTIER NORTH, INC. - MI
HRISMIMN	ALGONAC	HARSENS ISLAND	MI	AMERITECH MICHIGAN
HRLDMIHR	HARTLAND	HARTLAND	MI	AMERITECH MICHIGAN
HRSNMIMN	HARRISON	HARRISON	MI	AMERITECH MICHIGAN
HRSPMIMN	HARBOR SPG	HARBOR SPRINGS	MI	AMERITECH MICHIGAN
HRTAMIMN	HARRIETTA	HARRIETTA	MI	AMERITECH MICHIGAN
HRVLMIXG	HARRISVL	HARRISVILLE	MI	FRONTIER NORTH, INC. - MI
HSLTMHIS	LANSING	HASLETT	MI	AMERITECH MICHIGAN
HSNGMIHS	HASTINGS	HASTINGS	MI	AMERITECH MICHIGAN
HSPRMIXH	HESPERIA	HESPERIA	MI	FRONTIER NORTH, INC. - MI
HWCVMIXG	HOWARDCTY	HOWARD CITY	MI	FRONTIER NORTH, INC. - MI
HXLVLMIXI	HOXEYVILLE	HOXEYVILLE	MI	ACE TELEPHONE CO. OF MICHIGAN, INC.
IDA MIXH	IDA	IDA	MI	FRONTIER NORTH, INC. - MI
IMCYMIXH	IMLAY CITY	IMLAY CITY	MI	FRONTIER NORTH, INC. - MI
INRVMIIMN	INDIAN RIV	INDIAN RIVER	MI	FRONTIER NORTH, INC. - MI
IONIMIMN	IONIA	IONIA	MI	AMERITECH MICHIGAN
IRONMIIR	IRONS	IRONS	MI	AMERITECH MICHIGAN
ITHCMIXG	ITHACA	ITHACA	MI	FRONTIER NORTH, INC. - MI
JCSNMIMN	JACKSON	JACKSON	MI	AMERITECH MICHIGAN
JCSNMINE	JACKSON	JACKSON	MI	AMERITECH MICHIGAN
JCSNMISA	JACKSON	JACKSON	MI	AMERITECH MICHIGAN
JDDOMIXG	JEDDO	JEDDO	MI	FRONTIER NORTH, INC. - MI
JMTWMIIMN	JAMESTOWN	JAMESTOWN	MI	AMERITECH MICHIGAN
JNVLMIMN	JONESVILLE	JONESVILLE	MI	AMERITECH MICHIGAN
KGSLMIXI	KINGSLEY	KINGSLEY	MI	CENTURY TEL CO NORTHERN MICHIGAN DBA CENTURYLINK

KGTNMIXG	KINGSTON	KINGSTON	MI	FRONTIER NORTH, INC. - MI
KLKSMIKK	KALKASKA	KALKASKA	MI	AMERITECH MICHIGAN
KLMZMIFA	KALAMAZOO	KALAMAZOO	MI	AMERITECH MICHIGAN
KLVAMIXI	KALEVA	KALEVA	MI	KALEVA TELEPHONE COMPANY
KNDMIXI	KINDE	KINDE	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
LACYMIXI	LACEY	LACEY	MI	BARRY COUNTY TELEPHONE CO.
LCHNMIXG	LACHINE	LACHINE	MI	FRONTIER NORTH, INC. - MI
LCTAMIXI	LACOTA	LACOTA	MI	FRONTIER MIDSTATES, INC. - MI
LDNGMIXG	LUDINGTON	LUDINGTON	MI	FRONTIER NORTH, INC. - MI
LESLMIMN	LESLIE	LESLIE	MI	AMERITECH MICHIGAN
LIVNMIMN	DETROITZNS	LIVONIA	MI	AMERITECH MICHIGAN
LIVNMINW	LIVONIA	LIVONIA	MI	AMERITECH MICHIGAN
LKANMIXI	LAKE ANN	LAKE ANN	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
LKCYMIXI	LAKE CITY	LAKE CITY	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
LKLLMIMN	LKLEELANAU	LAKE LEELANAU	MI	AMERITECH MICHIGAN
LKNRMIXI	ALBA	LAKE OF THE NORTH	MI	PIGEON TELEPHONE CO.
LKODMIMN	LAKODESSA	LAKE ODESSA	MI	AMERITECH MICHIGAN
LKORMILO	LAKE ORION	LAKE ORION	MI	AMERITECH MICHIGAN
LKVWMIXG	LAKEVIEW	LAKEVIEW	MI	FRONTIER NORTH, INC. - MI
LLALMIXG	LONG LAKE	LONG LAKE (ALPENA)	MI	FRONTIER NORTH, INC. - MI
LMVLMIXI	LAMBERTVL	LAMBERTVILLE	MI	FRONTIER MIDSTATES, INC. - MI
LNBGMIXG	LAINGSBURG	LAINGSBURG	MI	FRONTIER NORTH, INC. - MI
LNCLMIXG	LINCOLN	LINCOLN	MI	FRONTIER NORTH, INC. - MI
LNDNMIXG	LINDEN	LINDEN	MI	FRONTIER NORTH, INC. - MI
LNGMIMIN	XXXXXXXXXX	LANSING	MI	AMERITECH MICHIGAN
LNGMIMW	LANSING	LANSING	MI	AMERITECH MICHIGAN
LNGMISO	LANSING	LANSING	MI	AMERITECH MICHIGAN
LNOMMIXI	LENNON	LENNON	MI	LENNON TELEPHONE CO.
LNPKMAT	DETROITZNS	LINCOLN PARK	MI	AMERITECH MICHIGAN
LNWDMIMN	LINWOOD	LINWOOD	MI	AMERITECH MICHIGAN
LPERMILP	LAPEER	LAPEER	MI	AMERITECH MICHIGAN
LROYMIMN	LE ROY	LE ROY	MI	AMERITECH MICHIGAN
LSPNMIXG	LOSTPNNSUL	LOST PENINSULA	MI	FRONTIER NORTH, INC. - MI
LTFDMIXJ	LITCHFIELD	LITCHFIELD	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
LTHRMIIMN	LUTHER	LUTHER	MI	AMERITECH MICHIGAN
LVRGMIXI	LEVERING	LEVERING	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
LWLLMIMN	LOWELL	LOWELL	MI	AMERITECH MICHIGAN
LWRNMIXI	LAWRENCE	LAWRENCE	MI	FRONTIER MIDSTATES, INC. - MI

LWTNMIXG	LAWTON	LAWTON	MI	FRONTIER NORTH, INC. - MI
MARNMIMN	MARION	MARION	MI	AMERITECH MICHIGAN
MARTMINT	MARTIN	MARTIN	MI	AMERITECH MICHIGAN
MASNMIIS	MASON	MASON	MI	AMERITECH MICHIGAN
MCBNMIMN	MCBAIN	MCBAIN	MI	AMERITECH MICHIGAN
MCBRMIXG	MCBRIDES	MCBRIDES	MI	FRONTIER NORTH, INC. - MI
MCCVMIMN	MACKINAWCY	MACKINAW CITY	MI	AMERITECH MICHIGAN
MCHCMIMN	JACKSON	MICHIGAN CENTER	MI	AMERITECH MICHIGAN
MCSMIIMN	MACKINACIS	MACKINAC ISLAND	MI	AMERITECH MICHIGAN
MCPKMIMN	HOLLAND	MACATAWA PARK	MI	AMERITECH MICHIGAN
MGSTMIXI	MECOSTA	MECOSTA	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
MDLDMIMN	MIDLAND	MIDLAND	MI	AMERITECH MICHIGAN
MDLDMISE	MIDLAND	MIDLAND	MI	AMERITECH MICHIGAN
MDTNMIXG	MIDDLETON	MIDDLETON	MI	FRONTIER NORTH, INC. - MI
MDVLMIMN	MIDDLEVL	MIDDLEVILLE	MI	AMERITECH MICHIGAN
MGTNMIXI	MILLINGTON	MILLINGTON	MI	WOLVERINE TELEPHONE CO.
MILNMIMN	MILAN	MILAN	MI	AMERITECH MICHIGAN
MILFRMIXE	MILEFDWH LK	MILFORD	MI	FRONTIER NORTH, INC. - MI
MILKNMIMN	MULLIKEN	MULLIKEN	MI	AMERITECH MICHIGAN
MIMPHMIXG	MEMPHIS	MEMPHIS	MI	FRONTIER NORTH, INC. - MI
MNCHMIMN	MANCHESTER	MANCHESTER	MI	AMERITECH MICHIGAN
MNCLMIMN	MANCELONA	MANCELONA	MI	AMERITECH MICHIGAN
MNCVMIXG	MINDENCITY	MINDEN CITY	MI	FRONTIER NORTH, INC. - MI
MNDNMIXG	MENDON	MENDON	MI	FRONTIER NORTH, INC. - MI
MNGRMIXI	MUNGER	MERRITT	MI	WOLVERINE TELEPHONE CO.
MNMNMIMN	MEMOMINEE	MEMOMINEE	MI	AMERITECH MICHIGAN
MANPLMIXG	MTPLEASANT	MT PLEASANT	MI	FRONTIER NORTH, INC. - MI
MANSTMIMN	MANISTEE	MANISTEE	MI	FRONTIER NORTH, INC. - MI
MANTHMIXI	MUNITH	MUNITH	MI	AMERITECH MICHIGAN
MANTNMIMN	MANTON	MANTON	MI	FRONTIER MIDSTATES, INC. - MI
MOLNMIMN	MOLINE	MOLINE	MI	AMERITECH MICHIGAN
MONRMIMN	MONROE	MONROE	MI	AMERITECH MICHIGAN
MONRMINE	MONROE	MONROE	MI	AMERITECH MICHIGAN
MPPRMIXG	MAPLE RPD	MAPLE RAPIDS	MI	AMERITECH MICHIGAN
MRCMLIXG	MARCELLUS	MARCELLUS	MI	FRONTIER NORTH, INC. - MI
MRCVMIMN	MARINECTY	MARINE CITY	MI	FRONTIER NORTH, INC. - MI
MRLTMIXI	MARLETTE	MARLETTE	MI	AMERITECH MICHIGAN
MRLYMIMN	MORLEY	MORLEY	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
			MI	AMERITECH MICHIGAN

MRNCMIXI	MORENCI	MORENCI	MI	FRONTIER MIDSTATES, INC. - MI
MRNEMIMN	MARNE	MARNE	MI	AMERITECH MICHIGAN
MRRLMIXG	MERRILL	MERRILL	MI	FRONTIER NORTH, INC. - MI
MRRTMIXI	MERRITT	MERRITT	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
MRSHMIMN	MARSHALL	MARSHALL	MI	AMERITECH MICHIGAN
MRVYMIXI	MANISTEE RIVER	MANISTEE RIVER	MI	UPPER PENINSULA TELEPHONE CO.
MSCGMIXI	MESICK	MESICK	MI	ACE TELEPHONE CO. OF MICHIGAN, INC.
MSHVMIKI	MOSHERVL	MOSHERVILLE	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
MSKGMIXK	MUSKEGON	MUSKEGON	MI	FRONTIER NORTH, INC. - MI
MSKGMIXL	MUSKEGON	MUSKEGON	MI	FRONTIER NORTH, INC. - MI
MSKGMIXM	MUSKEGON	MUSKEGON	MI	FRONTIER NORTH, INC. - MI
MSKGMIXN	MUSKEGON	MUSKEGON	MI	FRONTIER NORTH, INC. - MI
MSKGMIXQ	MUSKEGON	MUSKEGON	MI	FRONTIER NORTH, INC. - MI
MSKGMIXR	MUSKEGON	MUSKEGON	MI	FRONTIER NORTH, INC. - MI
MSKHMIKP	MUSKEGON	MUSKEGON HEIGHTS	MI	FRONTIER NORTH, INC. - MI
MSTVVMIXI	MOORESTOWN	MOORESTOWN	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
MTCLMIXC	UTICA	MT CLEMENS	MI	AMERITECH MICHIGAN
MTCLMIXM	MT CLEMENS	MT CLEMENS	MI	AMERITECH MICHIGAN
MTCLMIXR	MT CLEMENS	MT CLEMENS	MI	AMERITECH MICHIGAN
MTGMIXKI	MONTGOMERY	MONTGOMERY	MI	FRONTIER COMMUNICATIONS OF MICHIGAN, INC.
MTMOMIXG	METAMORA	METAMORA	MI	FRONTIER NORTH, INC. - MI
MTRSMIXI	MONTROSE	MONTROSE	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
MTWVNMIXG	MATTAWAN	MATTAWAN	MI	FRONTIER NORTH, INC. - MI
MUIRMIXG	MUIR	MUIR	MI	FRONTIER NORTH, INC. - MI
MYBEMIXH	MAYBEE	MAYBEE	MI	FRONTIER NORTH, INC. - MI
MYVJIMIMN	PORT HURON	MARSVILLE	MI	AMERITECH MICHIGAN
MVYVLMIMN	MAVVILLE	MAVVILLE	MI	AMERITECH MICHIGAN
NADMIMIXI	NORTHADAMS	NORTH ADAMS	MI	FRONTIER COMMUNICATIONS OF MICHIGAN, INC.
NBMRMIMIN	NEWBALTIMR	NEW BALTIMORE	MI	AMERITECH MICHIGAN
NBRNMIXG	NORTH BRCH	NORTH BRANCH	MI	FRONTIER NORTH, INC. - MI
NBTNMIIMN	NEW BOSTON	NEW BOSTON	MI	AMERITECH MICHIGAN
NLSMIMIN	NILES	NILES	MI	AMERITECH MICHIGAN
NLTHMIXI	NEWLOTHROP	NEW LOTHROP	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
NPLNMIMN	NAPOLEON	NAPOLEON	MI	AMERITECH MICHIGAN
NPRTMIMN	NORTHPORT	NORTHPORT	MI	AMERITECH MICHIGAN
NRSHMIXG	MUSKEGON	NORTON SHORES	MI	FRONTIER NORTH, INC. - MI
NRVLMIMN	NORTHVILLE	NORTHVILLE	MI	AMERITECH MICHIGAN
NVVLMIIMN	NASHVILLE	NASHVILLE-VERMONTVILLE	MI	AMERITECH MICHIGAN

NWAVMINW	NEWAYGO	NEWAYGO	MI	AMERITECH MICHIGAN
NWBFMIMN	NEWBUFFALO	NEW BUFFALO	MI	AMERITECH MICHIGAN
NVHNMIIMN	NEW HAVEN	NEW HAVEN	MI	AMERITECH MICHIGAN
NWPTMIXI	NEWPORT	NEWPORT	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
OGDCMIXI	OGDEN CTR	BLISSFIELD	MI	OGDEN TELEPHONE CO. MI
OKMSMIIMN	LANSING	OKEMOS	MI	AMERITECH MICHIGAN
OLMSMIXI	OLDMISSION	OLD MISSION	MI	PENINSULA TELEPHONE CO.
OLVTMIMN	OLIVET	OLIVET	MI	AMERITECH MICHIGAN
OMERMIXJ	OMER	OMER	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
ONDGMIXI	ONONDAGA	ONONDAGA	MI	FRONTIER MIDSTATES, INC. - MI
ONKMMIMN	ONEKAMA	ONEKAMA	MI	AMERITECH MICHIGAN
ONSTMIXI	ONSTED	ONSTED	MI	FRONTIER COMMUNICATIONS OF MICHIGAN, INC.
ONWVYMIXG	ONAWAY	ONAWAY	MI	FRONTIER NORTH, INC. - MI
ORLNMIXI	ORLEANS	ORLEANS	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
ORVLMIXG	ORTONVILLE	ORTONVILLE	MI	FRONTIER NORTH, INC. - MI
OSCDMIMN	OSCODA	OSCODA	MI	AMERITECH MICHIGAN
OSHTMIWS	KALAMAZOO	OSHTEMO	MI	AMERITECH MICHIGAN
OSNKMIXG	OSSINEKE	OSSINEKE	MI	FRONTIER NORTH, INC. - MI
OSSEMIXI	OSSEO	OSSEO	MI	FRONTIER COMMUNICATIONS OF MICHIGAN, INC.
OTSGMIOS	OTSEGO	OTSEGO	MI	AMERITECH MICHIGAN
OTVLMIXG	OTISVILLE	OTISVILLE	MI	FRONTIER NORTH, INC. - MI
OVIDMIXG	OVID	OVID	MI	FRONTIER NORTH, INC. - MI
OWNDMIMN	OWENDALE	OWENDALE	MI	AMERITECH MICHIGAN
OWSCMIXH	OWOSSO	OWOSSO	MI	FRONTIER NORTH, INC. - MI
OXFRMIOX	OXFORD	OXFORD	MI	AMERITECH MICHIGAN
PALOMIXG	PALO	PALO	MI	FRONTIER NORTH, INC. - MI
PARMMIXJ	PARMA	PARMA	MI	FRONTIER MIDSTATES, INC. - MI
PDVLMIXM	HOUGHTONLK	PRUDENVILLE	MI	FRONTIER NORTH, INC. - MI
PGENMIXJ	PIGEON	PIGEON	MI	FRONTIER NORTH, INC. - MI
PINCMIXJ	PINCONNING	PINCONNING	MI	PIGEON TELEPHONE CO.
PLMNMIXI	PULLMAN	PULLMAN	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
PLMOMIMN	PLYMOUTH	PLYMOUTH	MI	FRONTIER MIDSTATES, INC. - MI
PLNWMIIMN	PLAINWELL	PLAINWELL	MI	AMERITECH MICHIGAN
PLSTMIMN	PELLSTON	PELLSTON	MI	AMERITECH MICHIGAN
PNCNMIMN	PINCKNEY	PINCKNEY	MI	AMERITECH MICHIGAN
PNLKMIXI	PINE LAKE	PINE LAKE	MI	AMERITECH MICHIGAN
PNTCMIMN	XXXXXXXXXX	PONTIAC	MI	BARRY COUNTY TELEPHONE CO.
PNTCMINE	PONTIAC	PONTIAC	MI	AMERITECH MICHIGAN

PNTCMINR	PONTIAC	PONTIAC	MI	AMERITECH MICHIGAN
PNTCMIWS	PONTIAC	PONTIAC	MI	AMERITECH MICHIGAN
PNTWMIWG	PENTWATER	PENTWATER	MI	FRONTIER NORTH, INC. - MI
POMPPIWG	POMPEII	POMPEII	MI	FRONTIER NORTH, INC. - MI
POSNMIXG	POSEN	POSEN	MI	FRONTIER NORTH, INC. - MI
POVLMIMN	POTTERVL	POTTERVILLE	MI	AMERITECH MICHIGAN
PRRYMIXI	PERRY	PERRY	MI	SHIAWASSEE TELEPHONE CO.
PRSCMIXP	PRESCOTT	PRESCOTT	MI	FRONTIER MIDSTATES, INC. - MI
PRTGMILK	KALAMAZOO	PORTAGE	MI	AMERITECH MICHIGAN
PRVLMIXI	PRATTVILLE	PRATTVILLE	MI	FRONTIER COMMUNICATIONS OF MICHIGAN, INC.
PTASMIXI	PORTAUSTIN	PORT AUSTIN	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
PTBGMIAK	PETERSBURG	PETERSBURG	MI	DEERFIELD FARMERS TELEPHONE CO.
PTHPMIXI	PORT HOPE	PORT HOPE	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
PTHRMIMN	PORT HURON	PORT HURON	MI	AMERITECH MICHIGAN
PTLDMINR	PORT HURON	PORT HURON	MI	AMERITECH MICHIGAN
PTLDMIPT	PORTLAND	PORTLAND	MI	AMERITECH MICHIGAN
PTSKMIMN	PETOSKEY	PETOSKEY	MI	AMERITECH MICHIGAN
PTSNMIMN	PT SANILAC	PORT SANILAC	MI	AMERITECH MICHIGAN
PWPVWMIWG	PAW PAW	PAW PAW	MI	FRONTIER NORTH, INC. - MI
QNCYMIWG	QUINCY	QUINCY	MI	FRONTIER NORTH, INC. - MI
RCFRMIMN	ROCKFORD	ROCKFORD	MI	AMERITECH MICHIGAN
RCFRMISE	ROCKFORD	ROCKFORD	MI	AMERITECH MICHIGAN
RCLDMIMN	RICHLAND	RICHLAND	MI	AMERITECH MICHIGAN
RCMDMIWG	RICHMOND	RICHMOND	MI	FRONTIER NORTH, INC. - MI
RDCYMIIMN	REED CITY	REED CITY	MI	AMERITECH MICHIGAN
RDNGMIWG	READING	READING	MI	FRONTIER NORTH, INC. - MI
REESMIMN	REESE	REESE	MI	AMERITECH MICHIGAN
RGCVMIWG	ROGERSCTY	ROGERS CITY	MI	FRONTIER NORTH, INC. - MI
RKWDMIRW	ROCKWOOD	ROCKWOOD	MI	AMERITECH MICHIGAN
RMLSMIMN	ROMULUS	ROMULUS	MI	AMERITECH MICHIGAN
RMUSMIWG	REMUS	REMUS	MI	FRONTIER NORTH, INC. - MI
RNKNMIWG	RANKIN	RANKIN	MI	FRONTIER NORTH, INC. - MI
RNSMMIXI	RANSOM	RANSOM	MI	FRONTIER COMMUNICATIONS OF MICHIGAN, INC.
ROCHMIMN	ROCHESTER	ROCHESTER	MI	AMERITECH MICHIGAN
ROMOMIMN	ROMEO	ROMEO	MI	AMERITECH MICHIGAN
RSBHMIIMN	ROSEBUSH	ROSEBUSH	MI	AMERITECH MICHIGAN
RSCMMIXG	ROSCOMMON	ROSCOMMON	MI	FRONTIER NORTH, INC. - MI
RSVLMIMN	ROSEVILLE	ROSEVILLE	MI	AMERITECH MICHIGAN

RSVLMINR	ROSEVILLE	ROSEVILLE	MI	AMERITECH MICHIGAN
RVDLMIKG	RIVERDALE	RIVERDALE	MI	FRONTIER NORTH, INC. - MI
RVJTMIXI	RIVES JCT	RIVES JUNCTION	MI	FRONTIER MIDSTATES, INC. - MI
RVNNMIXG	RAVENNA	RAVENNA	MI	FRONTIER NORTH, INC. - MI
RVSDMIRV	BENTON HBR	RIVERSIDE	MI	AMERITECH MICHIGAN
RYLOMIMN	DETROITZN3	ROYAL OAK	MI	AMERITECH MICHIGAN
SALNMIXG	SALINE	SALINE	MI	FRONTIER NORTH, INC. - MI
SBRDMIXI	SOBOARDMAN	SOUTH BOARDMAN	MI	ACE TELEPHONE CO. OF MICHIGAN, INC.
SBWNMISB	SEBEWAING	SEBEWAING	MI	AMERITECH MICHIGAN
SCHLMIXG	SCHOOLCFT	SCHOOLCRAFT	MI	FRONTIER NORTH, INC. - MI
SCTSMIMN	SCOTTS	SCOTTS	MI	AMERITECH MICHIGAN
SCVLMIMN	SCOTTVILLE	SCOTTVILLE	MI	AMERITECH MICHIGAN
SDLKMIMN	SAND LAKE	SAND LAKE	MI	AMERITECH MICHIGAN
SDNYMIXG	SIDNEY	SIDNEY	MI	FRONTIER NORTH, INC. - MI
SFLDMIMN	DETROITZN5	SOUTHFIELD	MI	AMERITECH MICHIGAN
SFLDMIOK	DETROITZN5	SOUTHFIELD	MI	AMERITECH MICHIGAN
SGNWNMIFA	XXXXXXXXXX	SAGINAW	MI	AMERITECH MICHIGAN
SGNWNMISH	SAGINAW	SAGINAW	MI	AMERITECH MICHIGAN
SGNWNMIWS	SAGINAW	SAGINAW	MI	AMERITECH MICHIGAN
SGTCMIXG	SAUGATUCK	SAUGATUCK	MI	FRONTIER NORTH, INC. - MI
SHBGMIXI	SHAFTSBURG	SHAFTSBURG	MI	SHIAWASSEE TELEPHONE CO.
SHLBMIXG	SHELBY	SHELBY	MI	FRONTIER NORTH, INC. - MI
SHPHMIXG	SHEPHERD	SHEPHERD	MI	FRONTIER NORTH, INC. - MI
SHRDMIXG	SHERIDAN	SHERIDAN	MI	FRONTIER NORTH, INC. - MI
SLKHMIXI	SANDLK HTS	SAND LAKE HEIGHTS	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
SLYNMIMN	SOUTH LYON	SOUTH LYON	MI	AMERITECH MICHIGAN
SMCKMIXG	SMITHS CRK	SMITHS CREEK	MI	FRONTIER NORTH, INC. - MI
SNCKMIXI	SAND CREEK	SAND CREEK	MI	SAND CREEK TELEPHONE CO.
SNDSMIMN	SANDUSKY	SANDUSKY	MI	AMERITECH MICHIGAN
SNFDMIXI	SUNFIELD	SUNFIELD	MI	CENTURYTEL MIDWEST-MIDWEST INC DBA CENTURYLINK
SNFRMIXI	SANFORD	SANFORD	MI	WOLVERINE TELEPHONE CO.
SNTNMIXG	STANTON	STANTON	MI	FRONTIER NORTH, INC. - MI
SOHNMIXH	SOUTHHAVEN	SOUTH HAVEN	MI	FRONTIER NORTH, INC. - MI
SPPTMIXI	SPRINGPORT	SPRINGPORT	MI	FRONTIER NORTH, INC. - MI
SPRTMIMN	SPARTA	SPARTA	MI	SPRINGPORT TELEPHONE CO.
SRCLKMIXG	SISTER LKS	SISTER LAKES	MI	AMERITECH MICHIGAN
SRNCGMIDC	SARANAC	SARANAC	MI	FRONTIER NORTH, INC. - MI
SSMRMIMN	SALTSMARI	SAULT STE. MARIE	MI	AMERITECH MICHIGAN

STBRMIXI	STOCKBDG	STOCKBRIDGE	MI	FRONTIER MIDSTATES, INC. - MI
STBYMIXI	SUTTONSBAY	SUTTONS BAY	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
STCHMIMN	ST CHARLES	ST CHARLES	MI	AMERITECH MICHIGAN
STCLMIMN	ST CLAIR	ST CLAIR	MI	AMERITECH MICHIGAN
STHLMIMN	ST HELEN	ST HELEN	MI	AMERITECH MICHIGAN
STIGMIMN	ST IGNACE	ST IGNACE	MI	AMERITECH MICHIGAN
STJHMIXG	ST JOHNS	ST JOHNS	MI	FRONTIER NORTH, INC. - MI
STJSMISO	ST JOSEPH	ST JOSEPH	MI	AMERITECH MICHIGAN
STLSMIXG	ST LOUIS	ST LOUIS	MI	FRONTIER NORTH, INC. - MI
STNDMIMN	STANDISH	STANDISH	MI	AMERITECH MICHIGAN
STNGMIXI	STERLING	STERLING	MI	FRONTIER MIDSTATES, INC. - MI
STRGMIXG	STURGIS	STURGIS	MI	FRONTIER NORTH, INC. - MI
STWDMIXG	STANWOOD	STANWOOD	MI	FRONTIER NORTH, INC. - MI
SWCRMIXG	SWARTZ CRK	SWARTZ CREEK	MI	FRONTIER NORTH, INC. - MI
SWYRMIXI	SAWYER	SAWYER	MI	FRONTIER MIDSTATES, INC. - MI
SXLKMIXG	SIX LAKES	SIX LAKES	MI	FRONTIER NORTH, INC. - MI
SXLSMIXI	SIXTYLAKES	SIX LAKES	MI	FRONTIER NORTH, INC. - MI
TAYLMIXK	DETROITZNG	TAYLOR	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
TCMSMIXG	TECUMSEH	TECUMSEH	MI	AMERITECH MICHIGAN
THOKMIMN	THREE OAKS	THREE OAKS	MI	FRONTIER NORTH, INC. - MI
THRRMIXH	THREERIVERS	THREE RIVERS	MI	AMERITECH MICHIGAN
THRRMIXT	XXXXXXXXXXXX	THREE RIVERS	MI	FRONTIER NORTH, INC. - MI
TKNSMIXI	TEKONSHA	TEKONSHA	MI	FRONTIER NORTH, INC. - MI
TMPRMIXG	TEMPERANCE	TEMPERANCE	MI	FRONTIER MIDSTATES, INC. - MI
TNLKMIXG	TWIN LAKE	TEMPERANCE	MI	FRONTIER NORTH, INC. - MI
TPTNMIXG	TIPTON	TWIN LAKE	MI	FRONTIER NORTH, INC. - MI
TRCYMIMN	XXXXXXXXXXXX	TIPTON	MI	FRONTIER NORTH, INC. - MI
TRENMIMN	TRENTON	TRAVERSE CITY	MI	AMERITECH MICHIGAN
TRFNMIMN	CORAL	TRENTON	MI	AMERITECH MICHIGAN
TROYMIMN	ROYAL OAK	TRUFANT	MI	AMERITECH MICHIGAN
TROYMISM	TROY	TROY	MI	AMERITECH MICHIGAN
TRRVMIXG	TRCHRIVBDG	TROY	MI	AMERITECH MICHIGAN
TUSTMIMN	TUSTIN	TORCH RIVER	MI	FRONTIER NORTH, INC. - MI
TWNGMID1	TWINING	TUSTIN	MI	AMERITECH MICHIGAN
UBLYMIUB	UBLY	TWINING	MI	PIGEON TELEPHONE CO.
UNCYMIXG	UNION CITY	UBLY	MI	AMERITECH MICHIGAN
UNINMIXG	UNION	UNION CITY	MI	FRONTIER NORTH, INC. - MI
UNVLMIMN	UNIONVILLE	UNION	MI	FRONTIER NORTH, INC. - MI
		UNIONVILLE	MI	AMERITECH MICHIGAN

UTICMIMN	UTICA	UTICA	MI	AMERITECH MICHIGAN
VANDMIXG	VANDALLA	VANDALLA	MI	FRONTIER NORTH, INC. - MI
VCBGMIMN	VICKSBURG	VICKSBURG	MI	AMERITECH MICHIGAN
VCVLMIXI	VICKERYVL	VICKERYVILLE	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
VSSRMIMN	VASSAR	VASSAR	MI	AMERITECH MICHIGAN
VTBGMIXG	VESTABURG	VESTABURG	MI	FRONTIER NORTH, INC. - MI
WASHMIWA	WASHINGTON	WASHINGTON	MI	AMERITECH MICHIGAN
WAYNMIMN	WAYNE	WAYNE	MI	AMERITECH MICHIGAN
WAYNMINW	PLYMOUTH	WAYNE	MI	AMERITECH MICHIGAN
WBEDMIMN	W BLOOMFLD	WEST BLOOMFIELD	MI	AMERITECH MICHIGAN
WBRNMIMN	WESTBRANCH	WEST BRANCH	MI	AMERITECH MICHIGAN
WBVLMIXJ	WEBBERVL	WEBBERVILLE	MI	AMERITECH MICHIGAN
WCSTMIXG	GRANDLEDGE	WACOUSTA	MI	FRONTIER MIDSTATES, INC. - MI
WDLDMIXG	WOODLAND	WOODLAND	MI	FRONTIER NORTH, INC. - MI
WDLKMIMN	WALLEDLAKE	WALLED LAKE	MI	FRONTIER NORTH, INC. - MI
WDMNMIXG	WEIDMAN	WEIDMAN	MI	AMERITECH MICHIGAN
WDRNMIXJ	WALDRON	WALDRON	MI	FRONTIER NORTH, INC. - MI
WHCLMIAD	WHITECLOUD	WHITE CLOUD	MI	WALDRON TELEPHONE CO.
WHLKMIXG	MILFDWH LK	WHITE LAKE (OAKLAND)	MI	AMERITECH MICHIGAN
WHMRMIXI	WHITTEMORE	WHITTEMORE	MI	FRONTIER NORTH, INC. - MI
WHRGMIXG	WH PIGEON	WHITE PIGEON	MI	CENTURYTEL OF MICHIGAN INC DBA CENTURYLINK
WHTHMIXG	WHITEHALL	WHITEHALL	MI	FRONTIER NORTH, INC. - MI
WLSMIMWL	WILLIS	WILLIS	MI	FRONTIER NORTH, INC. - MI
WINNMIXI	WINN	WINN	MI	AMERITECH MICHIGAN
WLBGMIMWB	WILLIAMSBG	WILLIAMSBURG	MI	WINN TELEPHONE CO.
WLKMMIXG	MUSKEGON	WOLF LAKE (MUSKEGON)	MI	AMERITECH MICHIGAN
WLTNMIXI	WELLSTON	WELLSTON	MI	FRONTIER NORTH, INC. - MI
WLVRMIMN	WOLVERINE	WOLVERINE	MI	KALEVA TELEPHONE COMPANY
WNTNMIXG	WILLIAMSTN	WILLIAMSTON	MI	AMERITECH MICHIGAN
WNLKMIMWL	WALLOON LK	WALLOON LAKE	MI	FRONTIER NORTH, INC. - MI
WPHLMIXI	WESTPHALIA	WESTPHALIA	MI	AMERITECH MICHIGAN
WRLKMIMN	WHITMORELK	WHITMORE LAKE	MI	AMERITECH MICHIGAN
WRRNMIMN	WARREN	WARREN	MI	AMERITECH MICHIGAN
WRRNMITL	CENTERLINE	WARREN	MI	AMERITECH MICHIGAN
WTRVMIMWV	COLOMA	WATERLIET	MI	AMERITECH MICHIGAN
WYLDMIMN	WAYLAND	WAYLAND	MI	AMERITECH MICHIGAN
WYNDMIMN	WYANDOTTE	WYANDOTTE	MI	AMERITECH MICHIGAN
WYNGMILX	GRAND RPDS	WYOMING	MI	AMERITECH MICHIGAN

YALEMIXG  
YPSLIMIN  
ZELDMIZL

YALE  
YPSILANTI  
ZEELAND

YALE  
YPSILANTI  
ZEELAND

MI FRONTIER NORTH, INC. - MI  
MI AMERITECH MICHIGAN  
MI AMERITECH MICHIGAN